THE SAN FRANCISCO DEPARTMENT OF CHILDREN, YOUTH & THEIR FAMILIES

Fulfilling San Francisco's Commitment to the Next Generation

San Francisco has a deep and long-standing commitment to families. In 1991, San Francisco became the first city in the country to guarantee funding for children and youth services when voters approved the Children's Amendment to the City charter. Each year since, the City has set aside a portion of property tax revenues—three cents per one hundred dollars of assessed value—to create what is known as the Children's Fund.

The Department of Children, Youth & Their Families (DCYF) is the City agency responsible for ensuring that Children's Fund dollars—as well as additional resources allocated from the City's General Fund and through state and federal grants—are invested for the greatest impact. In the 2011-12 fiscal year, DCYF invested nearly \$112 million in more than 175 community-based organizations, school district partners, and affiliated City departments providing services to children, youth, and families.* Our supported programs directly served one out of every three of San Francisco's children and youth, plus their parents and extended families, including students at every public school and families living in every neighborhood.

Today, more than 118,000 people ages 18 and younger, their parents, and their extended families call San Francisco home. In fact, the number of children aged five and younger has been growing steadily—between 2000 and 2010, the number jumped 9%, rising from 37,890 to 41,340. DCYF is encouraged by this trend and sees the Children's Fund together with other City investments as an essential way we can continue to make San Francisco more family-friendly.



"Together, DCYF and our partners are making this a city where families succeed and children thrive."

- MAYOR EDWIN M

Annually, DCYF's investments touch more than 50,000 children and youth, including...

- Making quality early childcare available for more than 3,000 children
- Bringing comprehensive afterschool programs to more than 10,000 elementary and middle school youth
- Funding summer programming for more than 13,000 children and youth
- Connecting over 9,000 teens with skill-building opportunities, paid jobs, and internships that build real-world skills
- Helping bring school health care and counseling services to nearly 7,500 teens at 15 of the city's 19 public high schools
- Helping nearly 10,000 parents and caregivers access neighborhood-based family supports

^{*} The \$112 million includes \$29.13 million that goes directly to the San Francisco Unified School District for the Public Education and Enrichment Fund.

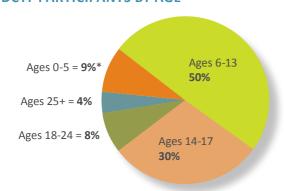
DCYF BUDGET



DCYF-FUNDED PARTICIPANTS



DCYF PARTICIPANTS BY AGE



N = 56.377

Percentages do not add up to 100 because of rounding.

* DCYF's early childhood investments complement the City's core funding for children from birth to age 5, including Preschool for All and other programs administered through First 5 San Francisco and the San Francisco Office of Early Care and Education.

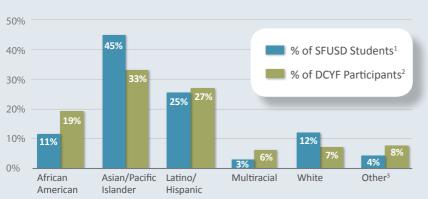
Focusing on School Success

DCYF's policy innovations, grant-making approaches, and evaluations are based on established and respected theories of child and youth development, with clear goals for each stage of a young person's growth. There are many factors that impact the lives of young people, including home life, school experiences, peers, neighborhood environments, and access to health care. Our investments are designed to complement, enhance, and fill critical gaps in the other major investments in children, youth, and families, including those of the San Francisco Unified School District, and of other City departments such as the Recreation and Parks, Public Health, and the Human Services Agency.

For nearly five years now, we have tailored all our investments with an eye to helping children and vouth achieve academic success. For our youngest children, this means ensuring they have the social, emotional, physical, and cognitive development that prepares them to begin school. The elementary and middle school years should build on a strong early childhood foundation and see children who are enthusiastic about learning and achieve grade-level proficiency. High school is a critical time when youth transition to adulthood, and must be academically prepared to go to college or pursue other postsecondary, career-oriented education.

Yet school success is only possible when children grow up in safe, healthy, nurturing environments. DCYF investments help create family and community environments that enable and promote educational attainment by ensuring that every child and youth thrives with engaged, loving adult figures; has basic food, shelter, and health care; is free from at-home violence and trauma; and is living in safe neighborhoods and learning in safe schools. From birth through the transition to adulthood, our strategies work sequentially to achieve developmentally meaningful goals.

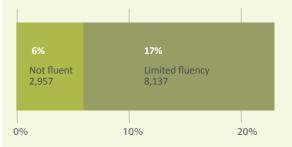
DCYF PARTICIPANTS BY RACE/ETHNICITY



Percentages do not add up to 100 because of rounding N = 57,015

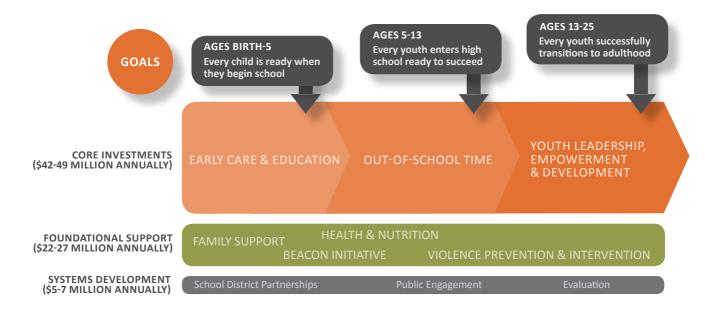
- N = 56,3772
- "Other" includes all categories identified by less than 2% of respondents, including Middle Eastern, Native American, and "Other," as well as those who declined to state their ethnicity.

DCYF PARTICIPANT ENGLISH LANGUAGE ABILITY



N = 56,377

Based on best-available data as reported by providers, who do not use a universal standard for determining fluency.



Targeting Support Where the Need Is Greatest

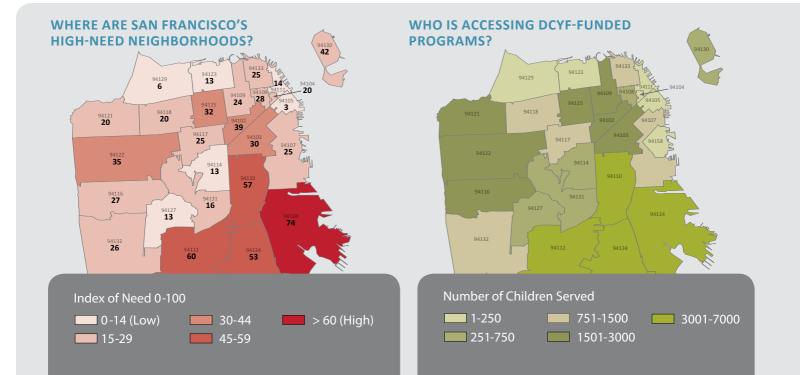
DCYF's investments offer benefits available to all San Francisco families. Yet to achieve the overarching objective of the Children's Fund—to make it possible for every San Francisco family to thrive—we have to address the persistent inequities that make growing up in San Francisco a radically more risky experience for children who are born into challenging circumstances.

DCYF targets Children's Fund investments to bring extra resources where they are most needed, such as to our most impoverished neighborhoods in the east and southeast parts of the city. We chose five critical measures—median family income, percent of total population from birth to age 17, participation in the state's welfare program (Cal-WORKS), involvement in the juvenile justice system, and high school graduation rates—and developed a neighborhood score card, which we call our Index of Need. We use the Index of Need as a proxy to assess San Francisco's neighborhoods as places to raise families.

While we fund programs in every part of the city, the Index of Need allows us to boost and focus supports where they can make the biggest difference in the lives of our young people. Within specific strategies, such as afterschool or summer programming, we make grants throughout the city while looking for ways to support extra programs in high-need neighborhoods where there are greater numbers of children and youth.

In addition, we support programs that address specific barriers that inhibit school success and the successful transition to adulthood. Over the last three years, for example, many of our investments were targeted to help teen parents (and the children of teen parents) and special needs children, as well as young people and families living in extreme hardship, homelessness, or with exposure to violence. Building on that work, in 2013 we expanded our focused investments to target English learners and LGBTQQ youth.

Other specialized investments include the Community Response Network initiative to reduce violence, and a new funding stream to help high-risk youth—with mental health issues or involvement in the juvenile justice or child welfare systems—get job skills and find pathways to employment. DCYF is also the lead City department supporting the Transitional Age Youth initiative, helping 16- to 24-year-olds who have left school and are disconnected from other community supports.



Learn more about DCYF's work and the impact it has for all San Franciscans at www.dcyf.org.

Supporting All San Francisco Children, Youth, and Families

Although many DCYF programs target specific populations or neighborhoods, some of our most important investments are available to all San Francisco families. These include the following:

SF Kids (sfkids.org)

The official family resource guide, sfkids.org is a one-stop source of information for parents, from childcare and after-school programming to parent support resources and help for children with special needs.

Check Out SF

A resource available to all San Francisco families with children up to age 18, Check Out San Francisco Family Passes can be borrowed from the public library and offer free admission to the city's most popular museums and public pools.

Kindergarten to College

Every public school kindergartener automatically gets a college savings account with an initial \$50 deposit. With other incentives such as matching funds and bonuses for setting up automatic deposits, the program helps families prioritize and prepare for long-term educational success.

Summer Food and Year-Round Afterschool Snack Programs

With support from and oversight by the U.S. Department of Agriculture (USDA) and in partnership with the San Francisco Food Bank, we distribute free, nutritious lunches during the summer and afterschool snacks during the school year—available to any San Francisco youth aged 18 or younger.

Family Resource Centers (FRCs)

In 2004 DCYF, First 5 San Francisco and the Health and Human Services joined funding resources to develop a network of FRCs throughout San Francisco. They are a one-stop resource for all San Francisco families needing information, services, or other supports.

Ensuring That Children and Families Thrive

Today, we have the highest levels of both City and school district governance, together with parents and business, philanthropic, and community leaders working not just in collaboration but in true partnership. DCYF and our many collaborators have coalesced around a commitment to revolutionize our approach to supporting children, youth, and families, with clear goals and evidence-driven strategies. By planning and coordinating the delivery of services, we are reducing duplicated efforts and leveraging resources to improve results.

One of our responsibilities as a City agency that oversees public dollars is to monitor our grants to make sure our partners are fulfilling their contracts and agreements. Ultimately, however, our focus is on improving the overall system. We do this by tracking a wide range of performance measures, analyzing the data to identify what's working and what's not, and by investing in our partners to build their capacity. At its most basic, this is our way to ensure that quality services are getting to the kids who need them, and that those services are making a meaningful difference.

It is with dedication and enthusiasm that we maintain our commitment to improving the lives and lifelong opportunities of our city's young people. Together, we are making this a city where families succeed and children thrive, nurturing a new generation of people who will proudly say they were "born and raised in San Francisco."



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Developed for DCYF by LFA Group: Learning for Action. Sources: DCYF FY2011-12 data; DCYF 2011 Community Needs Assessment; DCYF 2007-10 3-Year Analysis Report; San Francisco Citywide Plan for Early Care and Education and Out of School Time (May 2012); 2007 San Francisco Child Care Needs Assessment; San Francisco Family Resource Center Initiative Year 2 Evaluation FY10/11; Wellness Initiative Service Summary of 2010-11 School Year; and the Children's Services Allocation Plan 2013-16.

www.dcyf.org